

GBMP Measurements in a Lean Environment



TOO OFTEN, COMPANIES VIEW LEAN MANUFACTURING AND CONTINUOUS IMPROVEMENT AS A SET OF TOOLS AND TECHNIQUES THAT ARE LAYERED OVER EXISTING INFRASTRUCTURE, POLICY AND MEASUREMENT. APPROACHING IMPROVEMENT IN THIS WAY WILL LEAD TO IRRESOLVABLE CONFLICTS BETWEEN PRACTICE AND MEASUREMENT.

Overview: Nearly every measurement used in traditional manufacturing environments will argue against a sustained use of world class Lean manufacturing practices. This one-day workshop focuses on the critical revisions to management policy and measurement systems that are necessary to support your on-going pursuit of Lean excellence. This is a hands-on workshop with fifty percent class practice and discussion. Students will take away world-class measurement practices to support their lean implementations

After taking this class attendees will be able to:

- ✓ Why traditional measures don't work and how to transition from an obsolete measurement system to one that accurately tracks improvement and leads to major bottom-line improvements
- ✓ How to flag and manage cost accounting measures that foster artificial efficiencies and undermine real productivity improvement
- ✓ How to optimize product costs through world-class measurement methods
- ✓ How to revise HR measures to support individual and team participation
- ✓ How to relate key internal measures to performance in the marketplace through use of Effect-Cause-Effect Technique
- ✓ How to establish new performance measures to support Lean
- ✓ How to create an X-type Matrix to deploy and measure the improvement process
- ✓ How to establish a company-wide visual measurement process to encourage and sustain lean manufacturing and continuous improvement
- ✓ How to manage the politics of new measurements

Who should attend?

- Top Management
- Managers, supervisors, and trainers
- Staff from all core functions (fabrication and assembly)
- Staff from supporting functions (materials management, engineering, accounting, marketing, quality and human resources.)

Time Commitment? 8 hours



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